| Title | The Job Demands-Resources model: An analysis of additive and joint effects |
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| | of demands and resources |
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| | Engagement |
| Abstract | The present study investigated the additive, synergistic, and moderating effects of |
| | job demands and job resources on well-being (burnout and work engagement) and |
| | organizational outcomes, as specified by the Job Demands-Resources (JD-R) |
| | model. A survey was conducted among two Chinese samples: 625 blue collar |
| | workers and 761 health professionals. A series of multi-group structural equation |
| | modeling analyses supported the two processes proposed by the JD-R model: (1) |
| | the stress process that originates from job demands and leads, via burnout, to |
| | negative organizational outcomes (turnover intention and low organization |
| | commitment); and (2) the motivational process that originates from job resources |
| | and leads, via work engagement, to positive organizational outcomes. In contrast |
| | to moderating effects, synergistic effects of job demands and job resources on |
| | burnout and work engagement were found in both samples. However, after |
| | controlling for additive effects of job demands and job resources, these synergistic |
| | effects largely disappeared. In conclusion, the hypothesized additive effects of the |
| | JD-R model were found but the evidence for additional synergistic and moderating |
| | effects was weak. |